

# **Anglican Savings & Development Fund - Anglican Diocese of Newcastle**

ABN 37 901 809 074

**Financial Statements**

For the Year Ended 31 December 2025

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

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For the Year Ended 31 December 2025

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# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Board Members' Report

31 December 2025

### General Information

The financial affairs of the Anglican Savings and Development Fund - Anglican Diocese of Newcastle (the ASDF) are included in this financial report.

The Newcastle Anglican Church Corporation (NACC) was established on 1 October 2017 as a Standing Committee of the Diocesan Council pursuant to the Diocesan Council Ordinance 1929 (amended February 2018) and has the full delegation of the Diocesan Council to operate the Anglican Diocese of Newcastle General Fund and Budget Account (the General Fund) in accordance with the relevant trusts and approved budget.

On 1 October 2020 the NACC was renamed the Newcastle Anglican Corporation (NAC) pursuant to the Diocesan Council Newcastle Anglican Church Corporations Ordinance 2017 Governance Amendment Ordinance 2020. The NAC retains full delegation of the Diocesan Council as detailed above.

### Information on Board Members

The Newcastle Anglican Governance Reform Ordinance 2017 (Governance Reform Ordinance) authorises that the Board Members of the NAC and previously the NACC, are also the Trustees of the corporate entity Trustees of Church Property for the Diocese of Newcastle and Board Members of the Anglican Savings and Development Fund - Diocese of Newcastle. The names, qualifications, experience and special responsibilities of each person who has been a Board Member during the year and to the date of this report are:

|                             |   |
|-----------------------------|---|
| <b>Bishop Peter Stuart</b>  | Board member since 11 May 2017<br>President since 2 February 2018<br>Chair from 1 October 2020  |
| Qualifications              | B.Com, B.D, M.Management, Ed.D, GAICD   |
| Experience                  | Dr Peter Stuart became the Bishop of Newcastle on 2 February 2018 after having served as Assistant Bishop from 2 February 2009. He has administered the Diocese on two occasions (2013 and 2017).<br><br>He has considerable experience in not-for-profit governance, risk management, policy development, communication and financial administration. He has previously served on the Board of Anglicare Tasmania Inc, Glenview Nursing Home Inc (Tas), Julia Farr Services (SA), the Julia Farr Association (SA), St Peters College (SA).<br><br>He has previously been a member of the Diocesan Council in the Diocese of Tasmania and Adelaide as well as member of the Long Service Leave Board of General Synod. In Newcastle, he has served as the chair of each of the Diocesan Schools, the Samaritans Foundation, the Trustees of Church Property and the Diocesan Council. |
| <b>Bishop Charlie Murry</b> | Appointed 10 May 2018 (non-voting member from 1 October 2020)   |
| Qualifications              | BMus, BTh, MAICD  |
| Experience                  | Appointed Assistant Bishop of Newcastle – Coastal Episcopate on 10 May 2018. He has served on the Diocesan Council and the Clergy Emoluments Board since 2011. While the Rector of Singleton 2010 – 2018, he was for periods Area Dean and then Archdeacon for the Upper Hunter.  |
|                             |   |

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Board Members' Report

31 December 2025

|                                       |   |
|---------------------------------------|---|
| <b>Bishop Sonia Roulston</b>          | Appointed 1 October 2020 (non-voting member)  |
| Qualifications                        | B.AppSci BD MMin  |
| Experience                            | Appointed Assistant Bishop of Newcastle – Inland Episcopate on 10 May 2018. She has served on the Diocesan Council and the Diocesan Ministry Council. Prior to her appointment as Assistant Bishop, she held the offices, including Archdeacon of Newcastle and Rector of Morpeth. Sonia graduated from the AICD course in 2015.  |
| <b>Mark Hedges</b>                    | Appointed 1 October 2020  |
| Qualifications                        | M.App.Fin, MBA, B.Bus.Stud, CPA, GAICD  |
| Experience                            | <p>Comprehensive experience and successful track record in finance roles in large manufacturing and media organisations. He has deep commercial experience and expertise in financial markets, particularly Corporate funding.</p> <p>He has proven judgement and understanding of risk as well as consistent high-level contribution to strategic thinking. In 2015 he concluded his role as Group Treasurer for Fairfax Media Limited.</p> <p>He was the Deputy Chair of Hunter United Credit Union until April 2020 and a Director and Deputy Chair of Lifeline (Harbour to Hawkesbury, Sydney) until October 2025. He sits on the Audit and Risk committee of the Hunter New England Local Health District. Mark also serves on the Board of the Newcastle Anglican Church Redress Corporation.</p> |
| <b>Helen Murray</b>                   | Appointed 1 October 2020  |
| Qualifications                        | B.A, LLB  |
| Experience                            | <p>Helen retired from the partnership at Sparke Helmore Lawyers on 31 March 2024 after more than 40 years in practice. During that time, she acted for State and Local government, global corporations, utilities, leading private developers and Newcastle families and individuals.</p> <p>She has advised in major land portfolio strategic management, transformation, and regeneration. She has previously served on the Board of a local financial institution. In that role the focus was on governance, risk management and compliance. She also served on the Board of the Newcastle Anglican Schools Corporation until 30 September 2020.</p>   |
| <b>Fiona Williams</b>                 | Appointed 1 October 2020  |
| Qualifications                        | BBus GAICD  |
| Experience                            | <p>Experienced Senior Leader with expertise in the Strategy, Human Resources and Learning &amp; Development areas.</p> <p>Currently the Associate Director People Strategy and Organisational Development at the University of Newcastle. Fiona has over 20 years' leadership experience across a range of industries including Not for Profit, Health, Education, Rail, Manufacturing, Insurance, Travel and Local Council. She served on the Board of Anglican Care until 30 September 2020.</p>  |
| <b>Professor Emeritus John Marley</b> | Appointed 1 February 2023<br>Term Expired 31 October 2025   |
| Qualifications                        | MD, MB ChB, Dr Med (Honoris causa), FRCP(Edin), FRACGP, DObstRCOG, DA,FACRRM, FP Cert   |

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Board Members' Report

31 December 2025

|                      |  |
|----------------------|--|
| Experience           | <p>Former Pro Vice-Chancellor, Faculty of Health with the University of Newcastle and currently appointed with the University of Queensland. He has extensive clinical experience including as a GP/SMO/Emergency Department physician in rural and remote locations and currently spends time working in hospitals in remote ATSI locations in Cape York and the Kimberley.</p> <p>He has extensive strategic experience including a prior appointment as the Director of Strategy and Role Redesign for the Clinical Services Redesign Program at NSW Health. He was awarded a Medal of the Order of Australia (OAM) for service to medical education.</p>   |
| <b>Vicki Eckart</b>  | Appointed 8th November 2023  |
| Qualifications       | <p>Registered nurse and non-practicing midwife Bachelor of Health Science Nursing Masters Health Management</p> <p>Certified assessor and actively assessing the:<br/>         Australian Council on Healthcare Standards,<br/>         Aged Care Multipurpose Services,<br/>         Primary and Community Care Standards,<br/>         Rainbow Tick, and<br/>         Evaluation and Quality Improvement Program (International)</p>   |
| Experience           | <p>Vicki is an experienced healthcare professional working as an executive for more than 25 years, predominantly in the not-for-profit religious sector. Most recent executive leadership roles have been in the residential, community, and retirement living sectors, undertaking service realignment, establishing clinical governance systems and processes, integrating services, and improving financial performance.</p> <p>Other executive roles include general and clinical service management in acute private hospitals and corporate business improvement.</p>  |
| <b>Cliff Barclay</b> | Appointed 11 December 2024   |
| Qualifications       | BTH, Grad Dip Soc Sci (Drug Dep), GAICD  |
| Experience           | <p>Cliff has been involved in the community services sector for 40 years. He has been CEO for three organisations for 20 years and in senior leadership for a further seven years.</p> <p>His expertise is in youth services, drug and alcohol and housing and homelessness services. He has run early childhood services, an Australian Disability Enterprise, a Lifeline service, drug and alcohol, mental health, youth, welfare and home-based care services.</p> <p>He is known for his entrepreneurial approach. He established three youth residential specialist services including Australia's first funded youth foyer. He was the founder of Uniting Housing Vic TAS and across three different agencies has been responsible for the acquisition and delivery of more than 400 social and affordable housing units.</p> <p>He is the recipient of three state or national awards. In 2014, the Australian Institute of Management named him Not for Profit Manager of the Year for Victoria.</p> |
| <b>Bruce White</b>   | Appointed 11 December 2024   |
| Qualifications       | MBA, GAICD   |
| Experience           | <p>Bruce is an accomplished non-executive director and senior executive with extensive experience in governance, IT transformation, and financial services. A Graduate of the Australian Institute of Company Directors, Bruce has held pivotal roles including Chief</p>  |

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## Board Members' Report

31 December 2025

|                         |   |
|-------------------------|---|
|                         | <p>Information Officer and Board Member across various industries. Renowned for his expertise in cybersecurity, digital transformations, and regulatory compliance, he has led complex projects and operational enhancements, fostering innovation and efficiency. As a strategic leader, Bruce has consistently contributed to the success of organisations by delivering robust governance frameworks and driving industry best practices.</p> <p>Bruce is Chair of the Audit &amp; Risk Committee, where he provides leadership in financial oversight, governance frameworks, and risk management, ensuring accountability and operational excellence within the Diocese.</p>   |
| <b>Nat McGregor</b>     | Appointed 1 November 2025   |
| Qualifications          | B.com, GAICD, Fellow (FGIA), CPA, ANZIIF (Assoc) CIP. MCIPS   |
| Experience              | <p>Nat is an experienced Non-Executive Director and CEO/COO, with a strong financial and commercial background, deep expertise in governance, risk and compliance combined with excellent communication and leadership and advanced strategic planning capability. With 17 years' NED experience, bringing a well-honed ability to contribute effectively in a Boardroom setting and add value through considered, thoughtful governance and strategic advice.</p> <p>Other executive roles include Chief Operating Officer of Black Dog Institute and consultant for NM Business Solutions</p>   |
| <b>Dr Anita Watts</b>   | Appointed 1 November 2025   |
| Qualifications          | B. Med. FRACGP  |
| Experience              | <p>Anita Watts is a Wiradjuri woman, working on Awabakal country in Newcastle as a General Practitioner in both a large mainstream urban general practice and in the Aboriginal Community Controlled Health Sector. She is a board member of Hunter New England Central Coast Primary Health Network.</p> <p>Anita is a previous Council member of the Aboriginal and Torres Strait Islander Health Council of the Royal Australian College of General Practitioners (RACGP) and was a previous board member of the Australian Indigenous Doctors Association.</p> <p>From 2005 to 2019 Anita was a Senior lecturer at the University of Newcastle, teaching Aboriginal and Torres Strait Islander Health. She has an interest in the provision of health care to under-served communities.</p>   |
| <b>Dr Alan Woodward</b> | Appointed 1 November 2025   |
| Qualifications          | PhD, MPS, BBus (PubAdmin), AdipA, FAES, GAICD   |
| Experience              | <p>Dr Woodward has worked in mental health and suicide prevention for 25 years as a policy advisor, executive in not-for-profit organisations, evaluator and researcher. He is an expert on crisis helpline services and community-based supports. He is a recipient of the 2022 UNSW Mental Health Prize (Professional).</p> <p>He has a deep appreciation of the social determinants of health and wellbeing, including family, social, and cultural factors in our lives.</p> <p>Dr Woodward is an experienced non-executive director and strategic advisor to governments, including to the National Suicide Prevention Office, Defence Joint Health Command, and as a former National Mental Health Commissioner.</p> <p>Dr Woodward has a particular interest in how people experience health and social services and the extent to which these create positive outcomes. This is reflected in his research interests and his work as an evaluator.</p> |

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Board Members' Report

31 December 2025

### Principal Activities

The ASDF is a Religious Charitable Development Fund which operates subject to APRA banking exemption No.1 of 2021. It is the designated financial institution for all Diocesan parishes and entities which constitute its customer base. It does not offer any retail products or services to its customers.

The ASDF accepts at call and term investments from its customers, paying interest on those accounts at market aligned rates. Customer funds are invested in a range of interest rate products, in accordance with the relevant Board approved policies. The ASDF also provides lending facilities to Diocesan entities and agencies at competitive risk rated interest rates.

### Short and Long-Term Objective

The ASDF was established in 1979 with the goal to support the charitable purposes of the Anglican Church in the Diocese of Newcastle. The investment activities of the ASDF generate an operating surplus which is used to support the mission and ministry activities of the Diocese. Over the years it has provided support to the Diocese to help pay for parish aid, youth work, education, provision of chaplaincies, ordination training and new ministry.

The objectives of the ASDF are to:

- Provide a regular, consistent income to support the mission of the Diocese of Newcastle.
- Provide parishes and Anglican entities with a range of investment products and services which meet their investment and operational needs.
- Ensure the ongoing financial sustainability of the religious and charitable activities of the Diocese while meeting the requirements of the regulatory authorities.

### Operating Results and Review of Operations for the Year

#### Operating Results

The operating surplus of the ASDF from ordinary activities for the reporting year was \$4,148,320 (2024: \$4,068,115). The total comprehensive income was a surplus of \$3,639,053 (2024: \$4,976,213).

#### Review of Operations

During the 2025 financial year market interest rates eased albeit not to the extent anticipated by the budget. This had a positive impact on the reported results for the year.

Prudent management of the investment portfolio, within an appropriate risk management framework, ensured that the ASDF was able to generate a sound surplus. Against this background the ASDF saw a change in investment strategy this year in response to APRA's proposal to abolish Australian Tier 1 (AT1) Bank Hybrids. A significant value of the ASDF portfolio is now invested in a single managed fund – the Yarra Hybrid Successor Fund. This has allowed the ASDF to strengthen its capital base while continuing to provide contributions to the Diocese for the ongoing support of its Religious and Charitable activities.

The total comprehensive income for the ASDF is materially impacted by the sale of a significant portion of its financial assets held at fair value, and related recognition of realised gains on sale. Value changes in the market interest rates and the market value of investments held at fair value (hybrids and the Yarra Fund) have further impacted this result.

As at reporting date of 31 December 2025 there was an unrealised loss on investments of \$509,267 compared with an unrealised gain of \$908,098 as at 31 December 2024.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Board Members' Report

31 December 2025

### Other Items

#### Significant Changes in State of Affairs

There have been no significant changes in the state of affairs of the ASDF during the year.

#### Events after the reporting date

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the ASDF, the results of those operations or the state of affairs of the ASDF in future financial years.

#### Environmental Issues

The ASDF's operations are not regulated by any significant environmental regulations under a law of the Commonwealth or of a state or territory of Australia.

#### Future Developments

Likely developments in the operations of the ASDF and the expected results of those operations in future financial years have not been included in this report.

#### Meetings of Board Members

During the financial year, 11 meetings of Board Members were held. Attendances by each Board Member during the year were as follows:

|  | Board Meetings            |                 |
|--|---------------------------|-----------------|
|  | Number eligible to attend | Number attended |
| Bishop Peter Stuart                                      | 11                        | 11              |
| Bishop Charlie Murry                                     | 11                        | 11              |
| Bishop Sonia Roulston                                    | 11                        | 9               |
| Mark Hedges  | 11                        | 11              |
| Helen Murray   | 11                        | 10              |
| Fiona Williams   | 11                        | 10              |
| Professor Emeritus John Marley – Term Expired 31/10/2025 | 11                        | 9               |
| Vicki Eckart   | 11                        | 10              |
| Cliff Barclay  | 11                        | 11              |
| Bruce White  | 11                        | 9               |
| Nat McGregor (Appointed 1/11/2025)                       | 2                         | 2               |
| Anita Watts (Appointed 1/11/2025)                        | 2                         | 1               |
| Alan Woodward (Appointed 1/11/2025)                      | 2                         | 1               |

#### Auditor's Independence Declaration

The Auditor's independence declaration for the year ended 31 December 2025 has been received and can be found on page 7 of the financial report.

Signed in accordance with a resolution of the Board:

Board Member:  .....

Board Member:  .....

Dated 20 May 2026

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Auditor's Independence Declaration

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2025, there have been:

- (i) no contraventions of the auditor independence requirements as set out in *subdivision 60-C* of the *Australian Charities and Not-for-profits Commission Act 2012*; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

HLB Mann Judd Assurance (Newcastle) Pty Limited  
(An authorised audit company)



M. J. O'Connor CA  
Director

Dated 20 May 2026

NEWCASTLE

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Independent Audit Report to the Synod of the Anglican Diocese of Newcastle

### Report on the Audit of the Financial Report

#### Opinion

We have audited the accompanying financial report, being a special purpose financial report of the Anglican Savings & Development Fund - Anglican Diocese of Newcastle (the ASDF), which comprises the statement of financial position as at 31 December 2025, the statement of surplus or deficit and other comprehensive income, the statement of changes in funds and the statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, and the Board Members' declaration.

In our opinion, the accompanying financial report of the ASDF is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (i) giving a true and fair view of the ASDF's financial position as at 31 December 2025 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards to the extent described in Note 1 and Division 60 of the *Australian Charities and Not-for-profits Commission Regulations 2022*.

#### Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the ASDF in accordance with the auditor independence requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of *Ethics for Professional Accountants* (including Independence Standards) ('the Code') that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, which has been given to the Board Members of the ASDF, would be in the same terms if given to the Board Members as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Emphasis of Matter

##### *Basis of Accounting Restriction on Use*

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the financial reporting responsibilities under the ordinances of the Anglican Diocese of Newcastle and the *Australian Charities and Not-for-profits Commission Act 2012*. As a result, the financial report may not be suitable for another purpose.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Independent Audit Report to the Synod of the Anglican Diocese of Newcastle

Our report is intended solely for the Synod of the Anglican Diocese of Newcastle and should not be used by parties other than the Synod of the Anglican Diocese of Newcastle. Our opinion is not modified in respect of this matter.

### Information Other than the Financial Report and Auditor's Report Thereon

The Board Members are responsible for the other information. The other information obtained at the date of this auditor's report was limited to the Board Members' Report.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### Board Members' Responsibility for the Financial Report

The Board Members are responsible for the preparation of the special purpose financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial statements is appropriate to meet the requirements of the *Australian Charities and Not-for-profits Commission Regulations 2022*, the *Australian Charities and Not-for-profits Commission Act 2012* and the Synod of the Anglican Diocese of Newcastle. The Board Members' responsibility also includes such internal control as the Board Members determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the special purpose financial report, the Board Members are responsible for assessing the ASDF's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board Members either intend to liquidate the ASDF or to cease operations, or have no realistic alternative but to do so.

The Board Members are responsible for overseeing the ASDF's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Independent Audit Report to the Synod of the Anglican Diocese of Newcastle

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ASDF's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Board Members.
- Conclude on the appropriateness of the Board Members' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ASDF's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the ASDF to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board Members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Independent Audit Report to the Synod of the Anglican Diocese of Newcastle

We also provide the Board Members with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

HLB Mann Judd Assurance (Newcastle) Pty Limited  
(An authorised audit company)



M.J. O'Connor CA  
Director

Dated 25 May 2026

NEWCASTLE

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Board Members' Declaration

The Board Members have determined that the Fund is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies described in Note 1 to the financial statements and the *Australian Charities and Not-for-profits Commission Act 2012*:

The Board declares that:

1. The financial statements and notes, as set out on pages 14 to 31, are in accordance with the accounting policies as described in Note 1 and the *Australian Charities and Not-for-profits Commission Act 2012*; and present fairly, in all material respects, the Fund's financial position as at 31 December 2025 and its performance for the year ended on that date.
2. In the Board Members' opinion, there are reasonable grounds to believe that the Fund will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution by the Board made pursuant to s.60.15 of the *Australian Charities and Not-for-profits Commission Regulations 2022*.

Board Member .....  ..... Board Member .....  .....

Dated 20 May 2026

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Statement of Surplus or Deficit and Other Comprehensive Income For the Year Ended 31 December 2025

|   | 2025                     | 2024        |
|---|--------------------------|-------------|
| Note  | \$                       | \$          |
| Interest and investment revenue   | 2 <b>10,677,495</b>      | 11,008,393  |
| Interest expense  | <b>(4,283,601)</b>       | (4,893,689) |
| Net investment revenue  | <b>6,393,894</b>         | 6,114,704   |
| External management fees  | <b>(594,157)</b>         | (440,628)   |
| Diocesan corporate shared services charges                                  | 12(b) <b>(507,567)</b>   | (483,519)   |
| Grants paid   | 12(b) <b>(1,000,000)</b> | (1,000,000) |
| Other expenses  | <b>(143,850)</b>         | (122,442)   |
| <b>Operating Surplus</b>  | <b>4,148,320</b>         | 4,068,115   |
| <b>Other comprehensive income</b>   |                          |             |
| <b>Items that will not be classified subsequently to surplus or deficit</b> |                          |             |
| Changes in market value of financial assets measured at fair value          | 9 <b>(509,267)</b>       | 908,098     |
| <b>Total comprehensive income for the year</b>                              | <b>3,639,053</b>         | 4,976,213   |

The accompanying notes form part of these financial statements.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Statement of Financial Position As At 31 December 2025

|                             | Note | 2025<br>\$                | 2024<br>\$         |
|-----------------------------|------|---------------------------|--------------------|
| <b>ASSETS</b>               |      |                           |                    |
| Cash and cash equivalents   | 3    | <b>39,781,479</b>         | 35,303,886         |
| Financial assets            | 4    | <b>116,667,385</b>        | 104,731,627        |
| Loans and other receivables | 5    | <b>21,175,196</b>         | 25,639,793         |
| TOTAL ASSETS                |      | <b><u>177,624,060</u></b> | <u>165,675,306</u> |
| <b>LIABILITIES</b>          |      |                           |                    |
| Investor funds              | 6    | <b>155,779,572</b>        | 147,565,159        |
| Trade and other payables    | 7    | <b>148,455</b>            | 53,167             |
| TOTAL LIABILITIES           |      | <b><u>155,928,027</u></b> | <u>147,618,326</u> |
| NET ASSETS                  |      | <b><u>21,696,033</u></b>  | <u>18,056,980</u>  |
| <b>FUNDS</b>                |      |                           |                    |
| Financial assets reserve    | 9    | <b>132,601</b>            | 1,374,464          |
| Accumulated surplus         |      | <b>21,563,432</b>         | 16,682,516         |
| TOTAL FUNDS                 |      | <b><u>21,696,033</u></b>  | <u>18,056,980</u>  |

The accompanying notes form part of these financial statements.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

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## Statement of Changes in Funds For the Year Ended 31 December 2025

2025

|   |   | Accumulated<br>Surplus | Financial<br>Assets<br>Reserve | Total             |
|---|---|------------------------|--------------------------------|-------------------|
|   |   | \$                     | \$                             | \$                |
| <b>Opening balance 1 January 2025</b>                                   |   | 16,682,516             | 1,374,464                      | 18,056,980        |
| Operating surplus   |   | 4,148,320              | -                              | 4,148,320         |
| Changes in market value of financial assets                             | 9 | -                      | (509,267)                      | (509,267)         |
| Realised net gain on sale of financial assets<br>measured at fair value |   | 732,596                | (732,596)                      | -                 |
| <b>Balance at 31 December 2025</b>                                      |   | <u>21,563,432</u>      | <u>132,601</u>                 | <u>21,696,033</u> |

2024

|   |   | Accumulated<br>Surplus | Financial<br>Assets<br>Reserve | Total             |
|---|---|------------------------|--------------------------------|-------------------|
|   |   | \$                     | \$                             | \$                |
| <b>Opening balance 1 January 2024</b>       |   | 12,614,401             | 466,366                        | 13,080,767        |
| Operating surplus                           |   | 4,068,115              | -                              | 4,068,115         |
| Changes in market value of financial assets | 9 | -                      | 908,098                        | 908,098           |
| <b>Balance at 31 December 2024</b>          |   | <u>16,682,516</u>      | <u>1,374,464</u>               | <u>18,056,980</u> |

The accompanying notes form part of these financial statements.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Statement of Cash Flows For the Year Ended 31 December 2025

|   | 2025                 | 2024                |
|---|----------------------|---------------------|
| Note  | \$                   | \$                  |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                          |                      |                     |
| Interest and dividends received                                       | 11,059,138           | 11,851,670          |
| Interest paid   | (4,283,601)          | (4,893,689)         |
| Payments to suppliers   | (2,054,326)          | (1,096,234)         |
| Payment of Grants - other Anglican Diocesan entities                  | (1,000,000)          | (1,000,000)         |
| Net (increase) / decrease in Loans - other Anglican Diocesan entities | 4,161,446            | 2,996,165           |
| Net increase / (decrease) in Investor Funds                           | 8,214,413            | (1,999,843)         |
| Net cash provided by/(used in) operating activities                   | 10 <u>16,097,070</u> | <u>5,858,069</u>    |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                          |                      |                     |
| Net (purchase) / sale of financial assets                             | <u>(11,619,477)</u>  | <u>(14,615,226)</u> |
| Net cash provided by/(used in) investing activities                   | <u>(11,619,477)</u>  | <u>(14,615,226)</u> |
| Net increase/(decrease) in cash and cash equivalents held             | 4,477,593            | (8,757,157)         |
| Cash and cash equivalents at beginning of year                        | <u>35,303,886</u>    | <u>44,061,043</u>   |
| Cash and cash equivalents at end of financial year                    | 3 <u>39,781,479</u>  | <u>35,303,886</u>   |

The accompanying notes form part of these financial statements.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 1 Material Accounting Policy Information

#### (a) Basis of Preparation

The ASDF is a Religious Charitable Development Fund (RCDF) established to benefit the Anglican Diocese of Newcastle. The ASDF is governed by the Anglican Savings and Development Fund Ordinance 1979 (as amended).

The Australian Prudential and Regulation Authority (APRA) has granted the ASDF an exemption from the requirements of sections 7 and 8 of the Banking Act 1959.

The Board has prepared the financial statements on the basis that the ASDF is a non-reporting entity because there are no users dependent on general purpose financial statements. These financial statements are therefore special purpose financial statements that have been prepared in order to meet the requirements of the Synod of the Anglican Diocese of Newcastle.

The financial statements have been prepared in accordance with the material accounting policy information disclosed below, which the Board has determined are appropriate to meet the needs of the Synod of the Anglican Diocese of Newcastle. Such accounting policies are consistent with the previous period unless otherwise stated.

The financial statements have been prepared on an accrual basis and are based on historical costs, unless otherwise stated in the notes.

#### (b) Comparative figures

Where necessary comparatives have been reclassified and repositioned for consistency with current year disclosures.

#### (c) Critical accounting estimates and judgements

The preparation of financial statements in conformity with the accounting policies adopted requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the ASDF's accounting policies.

#### Key estimates - impairment

The ASDF assesses impairment at the end of the reporting year by evaluating conditions specific to the ASDF that may be indicative of impairment triggers. Impairment assessments are undertaken specifically for loans and receivables and financial assets making up the ASDF's portfolio.

#### (d) Income tax

The ASDF is exempt from income tax under Div 50-5 of the *Income Tax Assessment Act 1997*.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 1 Material Accounting Policy Information

#### (e) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of any applicable GST.

#### (f) Leases

##### The ASDF as lessee

The ASDF remits lease payments for property to a related party. The lease contract is not considered enforceable as the lessee and lessor each has the right to terminate the lease without permission from the other party with no more than an insignificant penalty. Therefore a right of use asset and lease liability have not been recognised.

Lease payments are expensed over the term of the specific lease.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 2 Interest and Investment Revenue

|   | 2025              | 2024              |
|---|-------------------|-------------------|
|   | \$                | \$                |
| Interest revenue - Loans  | 1,689,046         | 2,222,361         |
| Interest revenue - Cash and interest bearing deposits               | 1,503,976         | 1,774,899         |
| Income from investment portfolio financial assets - at fair value   | 6,625,175         | 7,021,058         |
| Net gain / (loss) on disposal of financial assets at amortised cost | 859,298           | (9,925)           |
| <b>Total Revenue</b>  | <b>10,677,495</b> | <b>11,008,393</b> |

#### Interest revenue and expenses

Interest income and expense are recognised in the statement of surplus or deficit and other comprehensive income for all instruments measured at amortised cost using the effective interest rate method. The effective interest rate method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period.

The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period, to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, the ASDF estimates cash flows considering all contractual terms of the financial instrument (for example, repayment options) but does not consider future credit losses.

Once a financial asset or a group of similar financial assets has been written down as a result of an impairment loss, interest income is recognised using the rate of interest used to discount the future cash flows for the purpose of measuring impairment loss.

#### Investment revenue

Investment revenue related to financial asset investments is recognised when the right to receive the revenue has been established.

### 3 Cash and Cash Equivalents

|              |                   |                   |
|--------------|-------------------|-------------------|
| Cash at bank | <u>39,781,479</u> | <u>35,303,886</u> |
|--------------|-------------------|-------------------|

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of six months or less which are convertible to a known amount of cash and subject to an insignificant risk of change in value.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 4 Financial Assets

|   | 2025               | 2024               |
|---|--------------------|--------------------|
|   | \$                 | \$                 |
| Investment portfolio financial assets - at fair value     | 77,993,679         | 45,988,607         |
| Investment portfolio financial assets - at amortised cost | 38,673,706         | 58,743,020         |
|   | <u>116,667,385</u> | <u>104,731,627</u> |

Financial instruments are classified into two broad measurement categories: those measured as at fair value through other comprehensive income and those measured at amortised cost. The determination is made at initial recognition.

The classification depends on the contractual cash flow characteristics of the instrument.

#### Classification and measurement

All financial assets are initially recognised at fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset. Financial assets are then classified into one of the following categories, which in turn determines the subsequent accounting measurement of the instrument. The categories and measurement treatments are:

(a) Financial assets at fair value through other comprehensive income

This category consists of hybrid securities and managed fund investments. These financial assets are not held for speculative or trading purposes. Changes in fair value are recognised in Other Comprehensive Income on a monthly basis. When these financial assets are disposed of, any realised gain or loss is transferred direct to Accumulated Surplus. The realised gain or loss is the difference between the consideration received on disposal and the original cost of the asset. See note 9 for the movement in fair value and transfer of realised gains and losses.

(b) Financial assets at amortised cost

This category consists of fixed rate and floating rate notes. These financial assets are classified as amortised cost only if both of the following criteria are met:

- the asset is held within a business model with the objective to collect the contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding.

The nature of any derivatives embedded in these financial assets are considered in determining whether the cash flows of the investment are solely payment of principal and interest on the principal outstanding and are not accounted for separately.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 4 Financial Assets

A gain or loss on a financial asset that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the financial asset is derecognised or impaired and through the amortisation process using the effective interest rate method.

#### *Impairment of financial assets*

At the end of the reporting period the ASDF assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

#### (i) Financial assets at amortised cost

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate.

#### (ii) Loans and receivables

Impairment of financial assets is recognised on an expected credit loss – forward looking – basis for all financial assets measured at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Management consider reasonable and supportable information that is relevant and available, including both quantitative and qualitative information and analysis based on the ASDF's historical experience and informed credit assessment, including forward looking information.

Credit losses are measured as the present value of the difference between the cash flows due to the ASDF in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 5 Loans and Other Receivables

|  | 2025              | 2024              |
|--|-------------------|-------------------|
|  | \$                | \$                |
| Receivable - General Fund                            | -                 | 174,210           |
| Accrued Investment Income                            | 1,057,297         | 1,149,204         |
| GST Receivable                                       | 6,519             | 9,041             |
| Loans - other Anglican Diocesan entities - unsecured | 20,111,380        | 24,307,338        |
|  | <u>21,175,196</u> | <u>25,639,793</u> |

#### (a) Maturity

The loans are classified based on a maturity profile as follows:

|                    |                   |                   |
|--------------------|-------------------|-------------------|
| At call            | 749,688           | -                 |
| 0-1 years          | 3,644,264         | 5,170,902         |
| 1-5 years          | 14,912,451        | 11,882,558        |
| Over 5 years       | 804,977           | 7,253,878         |
| <b>Total loans</b> | <u>20,111,380</u> | <u>24,307,338</u> |

#### (b) Loans

Loans comprise of cash advanced to Parishes and entities affiliated with the Anglican Diocese of Newcastle.

Loans are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when the ASDF provides money directly to a debtor with no intention of trading the receivables.

Loans are recognised when cash is advanced. Loans are recognised initially at fair value and subsequently measured at amortised cost less any provision for doubtful debts.

#### (c) Other receivables

Other receivables represent non-interest bearing debts and accrued revenue due to the ASDF at the end of the reporting period. The collectability of other receivables is assessed at the end of the year and specific provision is made for amounts for which the ASDF has assessed recovery is uncertain.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 6 Investor Funds

#### (a) Unsecured Liabilities by Maturity

|   | 2025               | 2024               |
|---|--------------------|--------------------|
|   | \$                 | \$                 |
| No fixed period of maturity               | 64,960,207         | 56,252,625         |
| Fixed term 3 - 12 month original maturity | 87,063,468         | 87,682,692         |
| Fixed term 1 - 5 year original maturity   | 2,959,900          | 2,584,445          |
| Accrued interest                          | 795,997            | 1,045,397          |
|   | <u>155,779,572</u> | <u>147,565,159</u> |

#### (b) Classification of Investor Funds

|  |                    |                    |
|--|--------------------|--------------------|
| Body corporates of the Diocese                           | 129,232,970        | 121,711,147        |
| Parishes of the Diocese                                  | 9,381,033          | 9,709,203          |
| General Fund and Budget Account                          | 4,812,132          | 2,660,491          |
| Trustees of Church Property for the Diocese of Newcastle | 11,391,798         | 12,293,614         |
| Other affiliates   | 165,642            | 145,307            |
| Accrued interest   | 795,997            | 1,045,397          |
|  | <u>155,779,572</u> | <u>147,565,159</u> |

The ASDF only accepts investments from Associates and entities affiliated with the Anglican Diocese of Newcastle.

Investor funds are initially recognised at fair value (being fair value of consideration received) and are subsequently measured at amortised cost using the effective interest method. Liabilities are measured at amortised cost.

### 7 Trade and Other Payables

|                                      |                |               |
|--------------------------------------|----------------|---------------|
| Unsecured liabilities                |                |               |
| Sundry payables and accrued expenses | 69,963         | 53,167        |
| Payable - General Fund               | 78,492         | -             |
|                                      | <u>148,455</u> | <u>53,167</u> |

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the ASDF during the reporting period which remain unpaid. The amounts are normally paid within 30 days of recognition of the liability. Liabilities are measured at amortised cost.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 8 Auditor's Remuneration

|  | 2025          | 2024          |
|--|---------------|---------------|
|  | \$            | \$            |
| HLB Mann Judd Assurance (Newcastle) Pty Ltd: |               |               |
| - Audit of the financial statements          | 24,600        | -             |
| Cutcher & Neale Assurance Pty Limited*       |               |               |
| - Audit of the financial statements          | -             | 26,560        |
| <b>Total</b>                                 | <b>24,600</b> | <b>26,560</b> |

\*Cutcher & Neale Assurance Pty Ltd was renamed HLB Mann Judd Assurance (Newcastle) Pty Ltd during the year.

### 9 Reserves

#### Financial assets reserve

|   |                |                  |
|---|----------------|------------------|
| Opening balance   | 1,374,464      | 466,366          |
| Changes in market value of financial assets measured at fair value        | (509,267)      | 908,098          |
| Less realised net gain on sale of financial assets measured at fair value | (732,596)      | -                |
|   | <b>132,601</b> | <b>1,374,464</b> |

Changes in the market value of financial assets measured at fair value through other comprehensive income are recognised in the Financial Asset Reserve. These financial assets consist of hybrid securities and managed fund investments (see Note 4). When these financial assets are disposed of, the realised gain or loss is transferred to accumulated surplus within the Statement of Changes in Funds.

### 10 Cash Flow Information

#### Reconciliation of result for the year to cashflows from operating activities

|   |                   |                  |
|---|-------------------|------------------|
| Operating surplus   | 4,148,320         | 4,068,115        |
| Non-cash flows in operating surplus:                              |                   |                  |
| - (profit)/Loss on sale of financial assets                       | (859,298)         | 9,925            |
| - amortisation of financial assets                                | 33,750            | 24,226           |
| Changes in assets and liabilities:                                |                   |                  |
| - (increase)/decrease in accrued investment income                | 381,643           | 843,277          |
| - (increase)/decrease in loans - other Anglican Diocesan entities | 4,082,954         | 2,996,165        |
| - increase/(decrease) in trade and other payables                 | 95,288            | (83,796)         |
| - increase/(decrease) in investors' funds                         | 8,214,413         | (1,999,843)      |
|   | <b>16,097,070</b> | <b>5,858,069</b> |

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 11 Financial Risk Management

#### Financial risk management policies

In accordance with the Newcastle Anglican Church Corporation Ordinance 2017, the NACC was incorporated on 1 October 2017. On 1 October 2020 the NACC was renamed the Newcastle Anglican Corporation (NAC) pursuant to the Diocesan Council Newcastle Anglican Church Corporations Ordinance 2017 Governance Amendment Ordinance 2020.

The role of the NAC is to oversee the temporal, financial, business and administrative affairs of the Diocese. The NAC Board is accountable to the Diocesan Council and the Diocesan Synod. The Diocesan Council has delegated to the NAC Board the primary responsibility for these aspects of Diocesan life. It has also delegated to the NAC Board the primary responsibility for advising the Bishop and the Diocesan Council about these affairs as well as the strategic, financial and risk matters of the Body Corporates of the Diocese.

The NAC Board is also the Board of the Trust Corporation (the Trustees of Church Property for the Diocese of Newcastle), the ASDF, the Samaritans Foundation, Anglican Care and the Newcastle Anglican Schools Corporation.

The NAC Board has formed the Audit and Risk Committee and the Finance, Budget and Investment Committee whose responsibilities include risk management and financial oversight of the ASDF. The Committees discharge their responsibilities through risk assessment procedures, policy setting, monitoring of controls and monitoring of financial performance. The Committees report to the NAC Board about their activities and recommendations.

The ASDF does not actively engage in the trading of financial assets for speculative purposes nor does it write options.

The main risks the ASDF is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk and equity price risk.

The ASDF engages an independent professional investment advisor to manage a portfolio of financial products including deposits with banks, debt and hybrid securities, managed investment funds and short-term investments. The ASDF also has accounts receivable and payable and provides loans to related parties on commercial terms.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 11 Financial Risk Management

The totals for each category of financial instruments as detailed in the accounting policies to these financial statements, are as follows:

|                                       | 2025               | 2024               |
|---------------------------------------|--------------------|--------------------|
|                                       | \$                 | \$                 |
| <b>Financial Assets</b>               |                    |                    |
| Cash and cash equivalents             | 39,781,479         | 35,303,886         |
| Loans and other receivables           | 21,175,196         | 25,639,793         |
| Investment portfolio financial assets | 116,667,385        | 104,731,627        |
| <b>Total financial assets</b>         | <u>177,624,060</u> | <u>165,675,306</u> |
| <b>Financial Liabilities</b>          |                    |                    |
| Trade and other payables              | 148,455            | 53,167             |
| Investor funds                        | 155,779,572        | 147,565,159        |
| <b>Total financial liabilities</b>    | <u>155,928,027</u> | <u>147,618,326</u> |

#### Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices.

##### (i) Interest rate risk

Exposure to interest rate risk arises on financial assets and financial liabilities recognised at the end of the reporting period, whereby a future change in interest rates will affect future cash flows or the fair value of fixed rate financial instruments. The ASDF is also exposed to earnings volatility on floating rate instruments.

##### (ii) Price volatility risk

The ASDF invests mainly in listed debt and equity securities. Whilst the investment policy adopted is to hold the investments to maturity, the ASDF may be exposed to fair value movements in the market price of the investments.

The Finance, Budget and Investment Committee is responsible for setting the investment policy for the ASDF. Risk is managed through diversification of investment classes and industries.

##### (iii) Net fair values

Carrying amounts of financial assets and liabilities recorded in the financial statements represent their net fair values or amortised cost, as determined in accordance with the accounting policies disclosed in Note 1 to the financial statements.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 11 Financial Risk Management

#### Liquidity risk

Liquidity risk arises from the possibility that the ASDF might encounter difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The Finance, Budget and Investment Committee manages this risk through the following budgeting and financial planning activities:

- preparing forward-looking cash flow analysis in relation to its operational, investing and financial activities which are monitored on a monthly basis;
- obtaining funding from a variety of sources;
- maintaining a reputable credit profile;
- managing credit risk related to financial assets;
- only investing surplus cash with major financial institutions; and
- comparing the maturity profile of financial liabilities with the realisation profile of financial assets.

The ASDF ensures that it has sufficient liquidity at all times to meet expected operational requirements.

#### Credit risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the ASDF.

Significant changes in the economy or a segment that represents a concentration in the ASDF's investment or lending portfolio, could result in losses that are different from those provided for at balance date. The Finance, Budget and Investment Committee manages this specific exposure to credit risk via the ASDF's Credit Risk policy. The policy details the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower or group of borrowers and type of securities and investments made by the ASDF. Such risks are monitored regularly and subject to an annual review by management and approval by the NAC Board.

Exposure to credit risk is managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and principal repayment obligations. Lending facilities are only provided to related parties on commercial terms.

Exposure to credit risk arising from investment activities undertaken is managed through the ASDF's Investment Policy and in consultation with an independent professional investment advisor. This policy details asset class allocation limits and counterparty limits and maximum levels of credit risk.

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 12 Related Parties

The ASDF's main related parties are as follows:

#### (a) Key Management Personnel

In relation to AASB 124 – Related Party Disclosures, the Board has determined that key management personnel are the Bishop, the Assistant Bishops, those holding executive positions in the Diocesan Office and Board Members. These positions have been identified as having authority and responsibility for planning, directing and controlling activities of the Diocese and directly or indirectly impacting the activities of Newcastle Anglican Corporation, the Samaritans Foundation, Anglican Care, the Newcastle Anglican Schools Corporation, Newcastle Anglican Church Redress Corporation, the Trustees of Church Property for the Diocese of Newcastle, the Anglican Diocese General Fund and Budget Account and/or the ASDF.

The Diocese has an established Shared Services function aimed at providing consistent and efficient administrative support capability to all of the operations and agencies within the Diocese. The majority of the administrative staff formerly employed by the Diocese were transferred into the employment of Anglican Care and the Samaritans Foundation. The costs associated with the provision of administrative and support services to the other agencies and Diocesan operations is recovered via a charge based on the actual services provided. These charges are disclosed as Diocesan Corporate Shared Services in the Statement of Surplus or Deficit and Other Comprehensive Income and also disclosed below in the Related Party Transactions.

#### (b) Other Related Parties

Other related parties include entities established under the Anglican Church of Australia (Bodies Corporate) Act 1938, close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

#### Transactions and Outstanding Balances with Related Parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:

|   | 2025         | 2024         |
|---|--------------|--------------|
|   | \$           | \$           |
| <b>Trustees of Church Property for the Diocese of Newcastle</b> |              |              |
| Liabilities:  |              |              |
| Investor funds  | (899,261)    | (1,134,032)  |
| Temporary Trust deposits  | (10,492,537) | (11,159,582) |
| Expenditure:  |              |              |
| Interest expense  | (8,724)      | (9,221)      |

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

## Notes to the Financial Statements For the Year Ended 31 December 2025

### 12 Related Parties

#### Transactions and Outstanding Balances with Related Parties

|  | 2025        | 2024        |
|--|-------------|-------------|
|  | \$          | \$          |
| <b>General Fund and Budget Account</b>               |             |             |
| Assets:  |             |             |
| Loans  | -           | 382,421     |
| Receivable   | -           | 174,210     |
| Liabilities:   |             |             |
| Investor funds                                       | (4,812,132) | (2,626,701) |
| Revenue:   |             |             |
| Interest income                                      | 141         | 362         |
| Expenditure:   |             |             |
| Interest expense                                     | (12,833)    | (18,657)    |
| Provision of services                                | (507,567)   | (483,519)   |
| Operating grant                                      | (1,000,000) | (1,000,000) |
| Insurance administration fee                         | (8,352)     | (4,808)     |
| <b>Newcastle Anglican Church Redress Corporation</b> |             |             |
| Assets:  |             |             |
| Overdraft  | 749,688     | -           |
| Liabilities:   |             |             |
| Investor funds                                       | (1,247)     | (426,526)   |
| Revenue:   |             |             |
| Interest income                                      | 14,296      | -           |
| Expenditure:   |             |             |
| Interest expense                                     | (1,663)     | (19,518)    |
| <b>Parishes</b>                                      |             |             |
| Assets:  |             |             |
| Loans  | 926,253     | 973,215     |
| Liabilities:   |             |             |
| Investor funds                                       | (9,381,033) | (9,311,295) |
| Revenue:   |             |             |
| Interest income                                      | 60,898      | 67,631      |
| Expenditure:   |             |             |
| Interest expense                                     | (195,497)   | (417,737)   |

# Anglican Savings & Development Fund - Anglican Diocese of Newcastle

ABN 37 901 809 074

Notes to the Financial Statements  
For the Year Ended 31 December 2025

## 12 Related Parties

### Transactions and Outstanding Balances with Related Parties

|   | 2025         | 2024         |
|---|--------------|--------------|
|   | \$           | \$           |
| <b>Newcastle Anglican Schools Corporation</b> |              |              |
| Liabilities:                                  |              |              |
| Investor funds                                | (871,667)    | (708,466)    |
| Expenditure:                                  |              |              |
| Interest expense                              | (22,836)     | (33,197)     |
| <b>Samaritans Foundation</b>                  |              |              |
| Liabilities:                                  |              |              |
| Investor funds                                | (17,511,679) | (28,094,269) |
| Expenditure:                                  |              |              |
| Interest expense                              | (669,068)    | (793,857)    |
| <b>Anglican Care</b>                          |              |              |
| Liabilities:                                  |              |              |
| Investor funds                                | (89,227,181) | (79,225,919) |
| Expenditure:                                  |              |              |
| Interest expense                              | (2,963,157)  | (3,289,639)  |
| <b>Anglican Schools</b>                       |              |              |
| Assets:                                       |              |              |
| Loans   | 18,435,439   | 22,951,702   |
| Liabilities:                                  |              |              |
| Investor funds                                | (21,621,185) | (13,687,664) |
| Revenue:                                      |              |              |
| Interest revenue                              | 1,607,452    | 2,120,574    |
| Expenditure:                                  |              |              |
| Interest expense                              | (409,823)    | (311,862)    |
| <b>Affiliates</b>                             |              |              |
| Liabilities:                                  |              |              |
| Investor funds                                | (165,643)    | (145,307)    |